Texas Education Agency Standard Application System (SAS)

2006, Public Law 109-270, Section 112(a)(1) White NOCAID here	Program authority:					eserve Grant				
Application deadline: 5:00 p.m. Central Time, September 26, 2017 Submittal Information:						t of FO	FOR TEA USE ONLY Write NOGA ID here			
Submittal information: One original and two copies of the application, printed on one side only and signed by a person authorized to bind the applicant to a contractual agreement, must be received no later than the aforementioned date and signed by a person authorized to bind the applicant to a contractual agreement, must be received no later than the aforementioned date and time at this address: Document Control Center, Grants Administration Division Texas Education Agency, 1701 North Congress Ave. Austin, TX 78701-1494 Contact information: Diane Salazar: diane.salazar@tea.texas.gov; (512) 936-6060 Schedule #1—General Information Organization name County-District # Santa Rosa ISD 031-914 Vendor ID # CSC Region # 74-6002268 O1 Mailing address City State ZIP Code 78593-0368 Primary Contact First name M.I. Last name Title Heriberto Villarreal Superintendent Telephone # Email address FAX # 956) 636-9800 Ext:101 hbvillarreal@srtx.org Grant Specialist Telephone # Maggie Rodriguez Grant Specialist Telephone # Email address FAX #	Grant Period:	November 13	3, 2017, to	Augus	t 31, 2018					
Document Control Center, Grants Administration Division Texas Education Agency, 1701 North Congress Ave. Austin, TX 78701-1494 Proceedings of the Contact Information: Diane Salazar: diane.salazar@tea.texas.gov; (512) 936-6060 Proceedings of the Contact Information	Application deadline:	5:00 p.m. Ce	ntral Time	, Septe	mber 26, 2	017		Р	lace date sta	
Diane Salazar: diane.salazar@tea.texas.gov; (512) 936-6060 Part 1: Applicant Information Part 2: Applicant Information Part 3: Applicant Information	Submittal information:	and signed b agreement, n	y a personust be re	n autho	rized to bir	nd the applicant to a	contrac	only: County and and	dis.	EXAS EDU
Schedule #1—General Information		Tex	as Educa	ition Ag Austi	jency, 1701 n, TX 7870	North Congress Av 1-1494	e.	DAIINISTRA	3	CATION
Part 1: Applicant Information	Contact information:	Diane Salaza	r: <u>diane.s</u>	alazar@	<u> tea texas.</u>	<u>gov;</u> (512) 936-6060)	三里	ထဲ	6
Part 1: Applicant Information			Sched	lule #1	-General	Information	P	一思		3
Santa Rosa ISD	Part 1: Applicant Inform	nation								
Vendor ID # ESC Region # 74-6002268 01 Mailing address City State ZIP Code 232 E. Jesus T. Avila St. Santa Rosa TX 78593-0368 Primary Contact First name M.I. Last name Title Heriberto Villarreal Superintendent Telephone # Email address FAX # 956) 636-9800 Ext:101 hbvillarreal@srtx.org (956) 636-9890 Secondary Contact Secondary Contact Title First name M.I. Last name Title Maggie Rodriguez Grant Specialist Telephone # Email address FAX #	Organization name	County-D	istrict#					Amendm	nent #	
Mailing address	Santa Rosa ISD									-
Mailing address City State ZIP Code 232 E. Jesus T. Avila St. Santa Rosa TX 78593-0368 Primary Contact First name M.I. Last name Title Heriberto Villarreal Superintendent Telephone # Email address FAX # 956) 636-9800 Ext:101 hbvillarreal@srtx.org (956) 636-9890 Secondary Contact First name M.I. Last name Title Maggie Rodriguez Grant Specialist Felephone # Email address FAX #	Vendor ID #	ESC Reg	ion #							
Santa Rosa TX 78593-0368	74-6002268	01								
Primary Contact First name M.I. Last name Title Heriberto Villarreal Superintendent Telephone # Email address FAX # (956) 636-9800 Ext:101 hbvillarreal@srtx.org (956) 636-9890 Secondary Contact First name M.I. Last name Title Maggie Rodriguez Grant Specialist Telephone # Email address FAX #									ZIP (Code
Title	<u> 232 E. Jesus T. Avila St</u>	sa .				Santa Rosa		TX	7859	3-0368
Heriberto Villarreal Superintendent	Primary Contact			_						
Telephone # Email address FAX # (956) 636-9800 Ext:101 hbvillarreal@srtx.org (956) 636-9890 Secondary Contact First name M.I. Last name Title Maggie Rodriguez Grant Specialist Telephone # Email address FAX #	First name		M.I.				Title			
956) 636-9800 Ext:101	<u>Heriberto</u>				rreal				t	
Secondary Contact First name M.I. Last name Title Maggie Rodriguez Grant Specialist Telephone # Email address FAX #	Telephone #						FAX #			
First name M.I. Last name Title Maggie Rodriguez Grant Specialist Felephone # Email address FAX #	· · · · · · · · · · · · · · · · · · ·		hbvillar	real@s	srtx.org		(956)	636-9890		
Maggie Rodriguez Grant Specialist Felephone # Email address FAX #	Secondary Contact									
Telephone # Email address FAX #	First name		M.I.	1	17.10					
	Maggie									
956) 970-2597 M_Rodriguez23@live.com (866) 600-0374					1.7.1.7.1					
	(956) 970-2597		M_Rodr	riguez2	3@live.co	m	(866)	600-0374		

I hereby certify that the information contained in this application is, to the best of my knowledge, correct and that the organization named above has authorized me as its representative to obligate this organization in a legally binding contractual agreement. I further certify that any ensuing program and activity will be conducted in accordance with all applicable federal and state laws and regulations, application guidelines and instructions, the general provisions and assurances, debarment and suspension certification, tobbying certification requirements, special provisions and assurances, and the schedules attached as applicable. It is understood by the applicant that this application constitutes an offer and, if accepted by the Agency or renegotiated to acceptance, will form a binding agreement.

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Authorized Official:		
First name	M.I. Last name	Title
Heriberto	Villarreal	Superintendent
Telephone #	Email address	FAX #
(956) 636-9800 Ext:101	hbvillarreal@srtx.org	(956) 636-9890
Signature (blue ink preferred)	Date signed	, ,
111		

Only the legally responsible party may sign this application.

9/11/2017

Schedule #1—Genera	al Information		
County-district number or vendor ID: 031-914 Amendment # (for amendments only):			
Part 3: Schedules Required for New or Amended Applications			

An X in the "New" column indicates a required schedule that must be submitted as part of any new application. The applicant must mark the "New" checkbox for each additional schedule submitted to complete the application.

For amended applications, the applicant must mark the "Amended" checkbox for each schedule being submitted as part of the amendment.

Schedule	Schedule Name	Applicat	Application Type		
#	Scriedule Name	New	Amended		
1	General Information				
2	Required Attachments and Provisions and Assurances		N/A		
4	Request for Amendment	N/A			
5	Program Executive Summary				
6	Program Budget Summary				
7	Payroll Costs (6100)	See			
8	Professional and Contracted Services (6200)	Important			
9	Supplies and Materials (6300)	Note For			
10	Other Operating Costs (6400)	Competitive			
11	Capital Outlay (6600)	Grants*			
12	Demographics and Participants to Be Served with Grant Funds				
13	Needs Assessment				
14	Management Plan				
15	Project Evaluation				
17	Responses to TEA Requirements				
18	Equitable Access and Participation				

*IMPORTANT NOTE FOR COMPETITIVE GRANTS: Schedules #7, #8, #9, #10 and #11 are required schedules if any dollar amount is entered for the corresponding class/object code on Schedule #6—Program Budget Summary. For example, if any dollar amount is budgeted for class/object code 6100 on Schedule #6—Program Budget Summary, then Schedule #7—Payroll Costs (6100) is required. If it is either blank or missing from the application, the application will be disqualified.

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Via telephone/fax/email (circle as appropriate)	By TEA staff person:		

Schedule #2—Required Attachments and Provi	sions and Assurances
County-district number or vendor ID: 031-914	Amendment # (for amendments only):
Part 1: Required Attachments	

The following table lists the fiscal-related and program-related documents that are required to be submitted with the application (attached to the back of each copy, as an appendix).

#	Applicant Type	Name of Required Fiscal-Related Attachment			
No f	iscal-related attachments are	required for this grant.			
#	# Program-Related Description of Required Program-Related Attachment Attachment				
Nop	No program-related attachments are required for this grant.				
Part	Part 2: Acceptance and Compliance				

By marking an X in each of the boxes below, the authorized official who signs Schedule #1—General Information certifies his or her acceptance of and compliance with all of the following guidelines, provisions, and assurances.

Note that provisions and assurances specific to this program are listed separately, in Part 3 of this schedule, and

require a separate certification.

х	Acceptance and Compliance			
	I certify my acceptance of and compliance with the General and Fiscal Guidelines.			
	I certify my acceptance of and compliance with the program guidelines for this grant.			
	I certify my acceptance of and compliance with all General Provisions and Assurances requirements.			
	I certify that I am not debarred or suspended. I also certify my acceptance of and compliance with all Debarment and Suspension Certification requirements.			

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Schedule #2—Required Attachments and Provisions and Assurances				
County-district number or vendor ID: 031-914	Amendment # (for amendments only):			
Part 3: Program-Specific Provisions and Assurances				

I certify my acceptance of and compliance with all program-specific provisions and assurances listed below.

	Tournsy my description of and compliance with an program appearance production
#	Provision/Assurance
1.	The applicant provides assurance that program funds will supplement (increase the level of service), and not supplant (replace) state mandates, State Board of Education rules, and activities previously conducted with state or local funds. The applicant provides assurance that state or local funds may not be decreased or diverted for other purposes merely because of the availability of these funds. The applicant provides assurance that program services and activities to be funded from this grant will be supplementary to existing services and activities and will not be used for any services or activities required by state law, State Board of Education rules, or local policy.
2.	The applicant provides assurance that the application does not contain any information that would be protected by the Family Educational Rights and Privacy Act (FERPA) from general release to the public.
3.	The applicant provides assurances that they will continue to meet all Statutory Requirements as outlined in their 2017–2018 Perkins Formula Grant incorporated by reference.
4.	The applicant assures that its ability is to meet the 20% match requirement.
5.	Applicants applying for Focus Area 1, 2, or 3 provide assurance that the curriculum they develop will be appropriately aligned to marketable skills in the identified high-demand occupations. It may include industry recognized credentialing as part of the degree plan.
6.	Applicants applying for Focus Area 1, 2, or 3 provide assurance that the development and implementation of industry experiences, including mentorship programs, internships, externships, and/or apprenticeship, will expose students to applied learning and real-world work activities in the identified high-demand occupation(s).
7.	Applicants applying for Focus Area 1, 2, or 3 provide assurance that, within 90 days of the grant start, awarded applicants will submit a Memorandum of Understanding (MOU) detailing the relationship between the dual credit partner, the LEA, and business and industry partner(s).

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Schedule #4—Requ	uest for Amendment
County-district number or vendor ID: 031-914	Amendment # (for amendments only):
Part 1: Submitting an Amendment	

This schedule is used to amend a grant application that has been approved by TEA and issued a Notice of Grant Award (NOGA). **Do not submit this schedule with the original grant application.** Refer to the instructions to this schedule for information on what schedules must be submitted with an amendment.

An amendment may be submitted by mail *or* by fax. Do not submit the same amendment by both methods. Amendments submitted via email will not be accepted.

If the amendment is mailed, submit three copies of each schedule pertinent to the amendment to the following address: Document Control Center, Grants Administration Division, Texas Education Agency, 1701 N. Congress Ave., Austin, TX 78701-1494.

If the amendment is faxed, submit one copy of each schedule pertinent to the amendment to either of the following fax numbers: (512) 463-9811 or (512) 463-9564.

The last day to submit an amendment to TEA is listed on the <u>TEA Grant Opportunities</u> page. An amendment is effective on the day TEA receives it in substantially approvable form. All amendments are subject to review and approval by TEA.

Part 2: When an Amendment Is Required

For all grants, regardless of dollar amount, prior written approval is required to make certain changes to the application. Refer to the "When to Amend the Application" guidance posted in the Amendment Submission Guidance section of the Grants Administration Division Administering a Grant page to determine when an amendment is required for this grant. Use that guidance to complete Part 3 and Part 4 of this schedule.

Part	3: Revised Budget					
			Α	В	C	D
#	Schedule #	Class/ Object Code	Grand Total from Previously Approved Burnet	Amount Delated	Amount Added	New Grand Total
1.	Schedule #7: Payroll	6100				
2.	Schedule #8: Contracted Services	6200			1	
3.	Schedule #9: Supplies and Materials	6300				
4.	Schedule #10: Other Operating Costs	6400				
5.	Schedule #11: Capital Outlay	6600				
6.		otal costs:				<u> </u>

The budget, including personnel, materials, and other identified expenses, adequately supports the activities outlined in the grant proposal. (10 points) The district incorporated into the grant design all the grant requirements in order to offer high-quality programming through each grant component proposed. All expenses on the budget adequately support the activities in the grant proposal. Moreover, the district took into account expenses that are reasonable and necessary in order to fulfill the proposed program.

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By TEA staff person:

	Schedule #4—Request for Amendment (cont.)						
		r vendor ID: 031-914	Amendment # (for amendments only):				
Part 4:	Amendment Jus	stification					
Line #	Schedule # Being Amended	Description of Change	Reason for Change				
1.							
2.		<u> </u>					
3.		N/A					
4.							
5.							
6.							
7.							

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Schedule #5—Program Executive S	ummary
Overtight averbas as yandas ID: 031-914	Amendment # (for amendments only):
Provide a brief overview of the program you plan to deliver. Refer to the program and provided from side	only, long size no sinaller trials to politication.
Indicate the Focus Area for which you are applying. Only one Focus Area two applications per LEA (see Program Guidelines pages 8 and 11 for neach of the Focus Areas). Focus Area 1: Pathway Hubs, Rural Schools	a may be selected per application, initia or
☐ Focus Area 2: Pathway Hubs, Career Center Partnerships	
☑ Focus Area 3: CTE Career Cluster	
Focus Area 4: Testing Site/Licensed Instructor	(0)
Opening Statement: Santa Rosa ISD currently only offers 6 Career and (POS). Therefore, the district will apply for the Perkins Reserve Grant und Public Safety, Corrections, and Security CTE Programs) in order to utilize Program and target the following high demand career fields: U.S. Customs	funds to enhance the existing Criminal Justice

Officers, Security Officers, Detectives and Criminal Investigators, Dispatchers, and Lawyers. Through a Memorandum of Understanding (MOU) with University of Texas Rio Grande Valley (UTRGV) and acquisition of grant funds, Santa Rosa ISD will be able to create a new CTE career cluster program within a Law Enforcement field; thus, providing students with quality academic instruction and work-based experience to prepare them for the workforce after high school graduation. Program activities relate directly to the program goals, local objectives, and strategies, as well as to the program description and project requirements. (4 pts) The district will implement a program that relates directly to the Perkins Reserve Grant goals, objectives, and strategies. The proposed program will support students who currently attend Santa Rosa ISD. The district will support these students by providing them with specific career cluster resources such as the latest technology, labor market and career information, and innovative practices in acquiring academic skills, technical skills, and knowledge in a chosen CTE career cluster program of study; thus, adhering to program requirements and easing students' transition into the workforce environment.

The objectives, strategies, activities, and desired results of the program are clearly specified and are measurable. (4 points) The objectives the district wishes to achieve include: Increase the number of students who receive employment upon completion of high school by 25%; Provide at least 2 professional development activities for CTE teachers; Increase the number of students who complete high school with an industry certification/license by 25%; and Provide at least 3 additional industry experiences(Santa Rosa ISD Police Department, City of Santa Rosa Police Department, and Cameron County Sheriff Department) for students. The district will perform these tasks by partnering with UTRGV to offer students with dual-credit and advanced placement (AP) courses, as well as, Principals of Law, Law Enforcement I, and Law Enforcement II POS. The district will also partner with the Santa Rosa ISD Police Department, City of Santa Rosa Police Department, and Cameron County Sheriff Department to ensure the students receive high-demand industry experiences (internships, externships, etc.). To ensure the goals and objectives of the grant are met, Santa Rosa ISD will enter into a collaborative agreement amongst the Institution of Higher Education (IHE), the district, and the industries. Collaboration with all institutions within the grant program ensures the programs of study offered will span secondary and post-secondary education and also include an appropriate sequence of courses that are aligned with high-demand occupations.

Strategies and activities are of sufficient quality and scope to ensure equitable access and participation among all eligible program participants. (5 points) The district will implement strategies and activities that are of sufficient quality and scope to ensure equitable access and participation. The district has selected an array of activities designed to increase: college and career readiness, CTE coherency, and post-secondary persistence rates.

- The district, in partnership with UTRGV, will offer dual and AP courses, and a Law Enforcement Program of Study;
- Internships will be held at the Santa Rosa ISD Police Department, City of Santa Rosa Police Department, and the Cameron County Sheriff Department;
- CTE teacher professional development workshops will be provided to participating teachers; and

Individualized student career and course counseling will be offered to students.

The proposed program is appropriate to and will successfully address the needs of the target population or other identified needs. (8 points) The district's designed program was tailored to successfully address the needs of the target population. The district will accomplish this by incorporating grant requirements into the program such as to: Submit a Memorandum of Understanding (MOU) detailing the relationship amongst the dual-credit partner, the district, and the

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Schedule #5—Program Executive Summary (cont.)

County-district number or vendor ID: 031-914

Amendment # (for amendments only):

Provide a brief overview of the program you plan to deliver. Refer to the instructions for a description of the requested elements of the summary. Response is limited to space provided, front side only, font size no smaller than 10 point Arial.

industry partners; Provide an in-kind match of 40% (#1 Assurance 10 pts); Develop and implement industry experiences for students; and Align the new CTE curriculum with marketable skills in the identified high-demand occupations, as stated in the TEA guidelines.

Furthermore, the district plans to evaluate student outcomes by reviewing student transcripts before and after the grant funding period to ensure the students are receiving more college credit hours and industry certifications/licenses, as well as, reviewing Texas Academic Performance Reports (TAPR) to ensure more students are graduating college and career ready. Lastly, the district will develop a sustainability plan to continue the grant after the grant period has come to an end. Through these measures, the district will successfully address the needs of the target population.

To ensure the offered program of study is aligned with the need of the local workforce board, Santa Rosa ISD utilized the Texas Workforce Commission website to determine that the following occupations are currently in high demand with a total of 3,679 job openings in these fields in the State of Texas: Police and Sheriff's Patrol Officers, Security Officers, Detectives and Criminal Investigators, Dispatchers, and Lawyers.

The design of the proposed program reflects up-to-date knowledge from scientifically based research and effective practice. (4 points) To ensure the design of the proposed program reflects up-to-date knowledge, scientifically-based research, and effective practices, the district completed the following needs assessment: reviewed professional development training, examined current college and career instructional practices/curriculum, and evaluated community needs. The following are the identified community and academic needs as a result of a lack of education and preparedness for high-demand career fields in the targeted area:

COMMUNITY NEEDS ASSESSMENT State City Need (Population 25 and Over) 4.50% 9.30% Unemployment Rate 65.75% 94.35% Individuals Who Do Not Complete College \$30,263 \$19,946 Median Earnings for Workers (Dollars) 64.70% 47.40% In Labor Force Source: 2015 American Fact Finder

In addition, the district collected local data included in the following chart to indicate the district's academic deficiencies:

0.000		DISTRIC	T DEMOGRAPHICS		Sales and Sales and
	College Ready Graduates	Students with Over 12 Hours of Post- Secondary Credit	At-Risk Students	Graduates Enrolled in TX IHE	Teachers Who Are Professional Staff
District	18%	9.1%	63.0%	40.2%	43.6%
State	45%	10.6%	50.1% s Academic Performar	57.5%	50.5%

As seen in the Needs Assessments above, the district has a high need to implement the Perkins Reserve Grant in order to address the academic deficiencies that exist at Santa Rosa High School. Due to the remote location and limited resources, the district's students lack the resources, finances, and intervention necessary to prepare them for a real-world working environment. Santa Rosa ISD will take the initiative to address this problem by expanding its existing collaborative agreements between themselves and UTRGV, which is approximately 12 miles away from the district, as well as, developing new agreements with Law Enforcement Partners. These collaborative agreements will not only give students an opportunity to receive instruction that spans secondary and post-secondary education, but also on-the-job training through internships, externships, apprenticeships, and/or mentorship programs.

On-going commitment to the goals of this grant program and other sources committed to the program beyond grant funding: The district has ensured that they have received buy-in from participants, including the school board, district and campus administrators, participating teachers, the partnering college, as well as, the partnering industries. Throughout the term of the grant, the district will continue to meet with stakeholders to solicit feedback and modify the goals and objectives of the grant; thus, ensuring continued support of the program. The resources that will be acquired through this grant program, coordinated with state compensatory funds, will ensure student gains are continued after the grant funding terminates.

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On this date:
By TEA staff person:

	Schedule #6-	-Program	Budget Sum	mary		
County-district	number or vendor ID: 031-914			mendment # (for		
Program author	rity: Title I, Carl D. Perkins Career and	d Technical	Education Ad	ct of 2006, P. L. 1	09-270, Sec. 1	12 (a)(1)
	lovember 13, 2017, to August 31, 201		Fund code:			
Budget Summ			-			
Schedule #	Title	Class/ Object Code	Program Cost	Admin Cost	Total Budgeted Cost	Match
Schedule #7	Payroll Costs (6100)	6100	\$0		\$0	\$5,000
Schedule #8	Professional and Contracted Services (6200)	6200	\$22,500		\$22,500	\$11,250
Schedule #9	Supplies and Materials (6300)	6300	\$22,000		\$22,000	\$0
Schedule #10	Other Operating Costs (6400)	6400	\$5,500		\$5,500	\$0
Schedule #11	Capital Outlay (6600)	6600	\$25,000		\$25,000	\$15,000
	oudgeted costs (add all entries in eac	h column):	\$75,000		\$75,000	\$31,250
	Adminis	trative Cos	st Calculatio	n		
Enter the total grant amount requested:					\$75,000	
Percentage limit on administrative costs established for the program (5%):				× .05		
Multiply and round down to the nearest whole dollar. Enter the result. This is the maximum amount allowable for administrative costs, including indirect costs:				\$3,750		

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		Schedule #7—P	ayroll Costs (6100)		ALC:	
Coun	tv-district	number or vendor ID: 031-914	Amen	dment # (for ar	mendments or	<u> </u>
0041	ty diotro	Employee Position Title	Estimated # of Positions 100% Grant Funded	Estimated # of Positions <100% Grant Funded	Grant Amount Budgeted	Match
Acad	lemic/lns	structional				a menito
1	300			81118 1118	3-11-11-11-11	
	Educatio	nal aide				
	Tutor					
Prog	ram Mar	nagement and Administration			 -	\$2,500
	Project d			1		\$2,500
		oordinator		 	 	
		facilitator		 		
7	Teacher	supervisor		-		
		y/administrative assistant				
9	Data ent	ry clerk				
10	Grant ac	countant/bookkeeper				
		r/evaluation specialist		L		
	iliary			1 4		\$2,500
	Counsel			1		Ψ2,500
13	Social w	<u>orker</u>			 	
14	Commu	nity liaison/parent coordinator				
Edu	cation S	ervice Center (to be completed by ESC on	ly when ESC is the a	pplicant)		
15	(60 21)					
16	78:35 THE					
17	DITE I					
18	T 31 - 3					
19						
20	T. Yes					
Oth	er Emplo	yee Positions			1	<u> </u>
21					ļ	
22						
23					<u> </u>	
24			Subtotal en	nployee costs:	\$0	\$5,000
	etituta I	Extra-Duty Pay, Benefits Costs				
		Substitute pay				
25		Professional staff extra-duty pay				
26 27		Support staff extra-duty pay				
28		Employee benefits				
29	61XX	Tuition remission (IHEs only)				
	01/2/		substitute, extra-duty,	benefits costs	\$0	\$0
30	Grand	total (Subtotal employee costs plus subto			\$0	\$5,000
_اا	<u> </u>		oting Guidance section			n Division

For budgeting assistance, see the Allowable Cost and Budgeting Guidance section of the Grants Administration Division Administering a Grant page.

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	Schedule #8—Professional and Contracted Services (620)	0)	
Cour	Amendment #	ifor amendments (only):
NOT	E. Casaifring on individual wonder in a grant application does not meet the applicable	e requirements for	sole-source
prov	idose. TEA's approval of such grant applications does not constitute approval of a sole	-source provider.	
	Professional and Contracted Services Requiring Specific App	Grant	
	Expense Item Description	Amount	Match
	·	Budgeted	
	Rental or lease of buildings, space in buildings, or land		
626	Specify purpose:		
	a. Subtotal of professional and contracted services (6200) costs requiring	\$0	\$0
	specific approval:		
	Professional and Contracted Services	Grant	<u> </u>
	Description of Service and Purpose	Amount	Match
#	· · · · · · · · · · · · · · · · · · ·	Budgeted	
\vdash	Technical Training Consultant - Will be contracted to support the development and		
	implementation of the CTE programs of study. This will include organizing community	\$7,500	\$750
1	and district efforts to provide guidance and support in the development and	Ψ1,500	Ψ, σσ
	implementation of the grant		
2	City of Santa Rosa Police Department - Will provide internships, externships, and ric	de-	\$3,500
	alongs		
3	Santa Rosa ISD Police Department - Will provide internships, externships, and ric	16- (\$3,500
	alongs. Cameron County Sheriff Department - Will provide internships, externships, and rice	de-	F2 500
4	alongs.		\$3,500
	Contracted Criminal Justice Instructor - Will provide the necessary training to stude	nts \$15,000	
5	to receive security certification.	Ψ10,000	
6			<u> </u>
7			
8			
9			-
10_			
11			
12	b. Subtotal of professional and contracted services:	\$22,500	\$11,250
 	 Subtotal of professional and contracted services: Remaining 6200—Professional and contracted services that do not require 		\$0
1	enecific approval:	\$0	
\vdash	(Sum of lines a, b, and c) Grand to	tal \$22,500	\$11,250

For budgeting assistance, see the Allowable Cost and Budgeting Guidance section of the Grants Administration Division Administering a Grant page.

The costs reflected in the budget are appropriate for the results expected. (7 points) The requested amount of \$75,000 for the first year of the Perkins Reserve Grant is reasonable, cost-effective, and adequate to support the program. The amount is reasonable when considering it will target 1 campus, 40 students, and 1 teacher.

Expenditures and activities are supplemental to and do not supplant or duplicate services currently provided. (3 points) The proposed program will be utilized to supplement not supplant any federal, state, and local funds. Currently, the district offers Animation, Engineering, Agriculture, Audio/Video Production, Business, Accounting, and Law Enforcement CTE Programs; but by offering Principals of Law, Law Enforcement I, and Law Enforcement II CTE courses, as well as, the proposed activities will not supplant any current activities. Utilizing grant funds, Santa Rosa ISD will be able to enhance their current dual enrollment Criminal Justice Program of Study, as well as, implement the proposed activities without supplanting any of the current activities.

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Water.	Schedule #9—Supplies and Materials (6300)		
County	r-District Number or Vendor ID: 031-914 Amendment number (for	amendments	only):
	Supplies and Materials Requiring Specific Approval		
		Grant Amount Budgeted	Match
6300	Total supplies and materials that do not require specific approval: Miscellaneous supplies required for the Criminal Justice Course - flashlights, gloves, fingerprinting kits, crime scene kits, security tape, etc.	\$22,000	
	Grand total:	\$22,000	\$0

For budgeting assistance, see the Allowable Cost and Budgeting Guidance section of the Grants Administration Division Administering a Grant page.

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100	Schedule #10—Other	Operating Costs (6400)		New Address
C	-District Number or Vendor ID: 031-914	Amendment number (for	amendments of	only):
County	Expense Item Description	Grant Amount Budgeted	Match	
6413	Stipends for non-employees other than those inclu-	ded in 6419		
6419	Non-employee costs for conferences. Requires pre	e-authorization in writing.		
	Subtotal other operating	costs requiring specific approval:		
	Remaining 6400—Other operating costs tha • Travel for students to participate in	t do not require specific approval:	\$5,500	
		Grand total:	\$5,500	\$0

In-state travel for employees does not require specific approval.

For budgeting assistance, see the Allowable Cost and Budgeting Guidance section of the Grants Administration Division Administering a Grant page.

Strategies and activities are of sufficient quality and depth to ensure accomplishment of the goals and objectives of the program according to the relevant statute. (5 points) In order to ensure that the activities are based on an objective set of measures both the Texas Academic Performance Report (TAPR), as well as, the U.S. Census Report were reviewed. Based on the information gathered, it was determined that the district/campus is in need of additional CTE programs, as well as, professional development for CTE teachers. Both of these additional items will enable the district/campus to increase the number of students who acquire dual credit, certifications, and degrees in high-demand occupations; students who become career and college ready in ways that address both current and future workforce needs; and the number of students who enter into community colleges and universities after they complete high school. The activities and programs selected were researched to determine the validity of each activity and if evidence-based research was available to support the ability to impact the campus' needs.

For T	EA Use Only
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Via telephone/fax/email (circle as appropriate)	By TEA staff person:

	Schedule #11—C				NA IN THE
Coun	ty-District Number or Vendor ID: 031-914	Ame	ndment number		ts only):
#	Description and Purpose	Quantity	Unit Cost	Grant Amount Budgeted	Match
6669	 Library Books and Media (capitalized and control 	lled by library)			
1					
66XX	—Computing Devices, capitalized			· · ·	
2_					
3_					
4			_		
5					
6					<u></u>
7					
8					
9					<u> </u>
10		<u> </u>			
11		<u> </u>			
66XX	—Software, capitalized		<u> </u>		
12					
13		<u> </u>			
14 15	<u> </u>				
16					
17					
18					
	(-Equipment, furniture, or vehicles				
00/	Dispatch System – Will be purchased to be utilized				
19	by students during instruction. This will allow students to master critical skills required for a career that requires the use of a dispatch system.	1	\$25,000	\$25,000	
20					<u> </u>
21					
22					
23					
24_					
25					
26					
27					
28_		116	**************************************		-t-vialle
66X)	 Capital expenditures for additions, improvement asset their value or useful life (not ordinary repairs) 	nts, or modifica and maintenan	itions to capital ice)	assets that ma	aterially
29	Building Use – One classroom will be dedicated to Criminal Justice CTE courses provided at the campu	students during	the enhanced		\$15,000
	Official Country of the Country of t	(Grand total:	\$25,000	\$15,000
	1. d. d. d. Allemakie Cost and Budge	tina Cuidanca s	notion of the Gr	ante Administrat	ion Division

For budgeting assistance, see the Allowable Cost and Budgeting Guidance section of the Grants Administration Division Administering a Grant page.

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No.	JIEB B	E 21	Sch	edul	e #12-	-Dem	ograpi	nics a	nd Par	ticipar	its to Be	Serve	d with C	Frant F	unds	S
County	-distric	t nur	nhe	r or v	endor	ID: 031	-914				Amendment # (for amendments only): Served With Grant Funds. Enter the data requested for					
Part 1:	Stude	nt/T	eac	her D	emog	raphic	s of P	opula	tion To	Be S	erved Wi	ith Gra	nt Fund	s. Ente	r the	e data requested to
the po	pulation	n to b	e s	erved	by thi	s gran	progr	am. If	data is	not av	raliable, e t to unde	enter D erstand	ina the r	nne co nonulati	ion to	ent section to add o be served by thi
descrip	otion oi	any	aat	a not nea i	specii s limite	ically i	eques	rovide:	d. Use	Arial fo	nt, no sr	naller ti	han 10 p	oint.		0 00 00, 100 4,
Stude			- 1			ımber			ercent					omme	nt	
		-	+				-				Santa	Rosa	ISD's	econo	mica	illy disadvantage
Econo	mically				974		1	86	.1%		populati	ion is 2	7.1% hig	her tha	n the	State's average of
disadvantaged						00	. 1 70		59.0%.	Parent	s'/guardi	ans' la	ck of	f finances limits th		
				_		_					resourc	es they	are able	e to pro	viae	to their child(ren). sh Proficient (LEF
											nonulati	ion is	at 16	.7%.	The	students' limite
Limite			1		189			16	.7%	Ì	underst	anding	of the	Englis	h sp	poken and writte
profici	ent (LE	P)			100						languag	je serv	es as a	n obsta	acle 1	for these students
						_	1				educati	on towa	ards aca	demic g	jains	5.
								ļ	Santa	Rosa	ISD's a	ttendan	ice r	rate is 95.8% an udents that have		
											biob an	rount c	or impro	ces ten	ı. Sıı ıd to	fall behind in the
Attend	lance r	ate			NA			95	.8%		classwo	ork and	repeat	grade	leve	els. Therefore, th
											district :	seeks 1	o improv	ve the a	atten	dance rate in orde
											to incre	ase st <u>r</u>	ident suc	cess a	nd d	legree attainment.
Annual dropout NA rate (Gr 9-12)					1	1.4%										
	er Cat		у	Tead	her N	umbei	Tea	Teacher Percentage				Comment				
1-5 Ye	ars Ex	p.	\neg		28.9			33.4%								
6-10 Y	ears E	xp.			18.7	,		21	1.6%		Santa Rosa ISD's percentage of teachers that have more than 5 years of experience is only at 59.7%. This					
11-20	Years	Ехр.			19.0)		22	2.0%		is 5% less than the State's average of 64.7%.					
20+ Y	ears E	xp.			13.9			16.1%								
No de	gree				0.0		0.0%				Only 5.8% of Santa Rosa ISD's teachers have a Master's Degree or higher. Therefore, teachers need					
Bache	lor's D	egre	e		81.5				1.2%	-	to be provided with added opportunities to incr their education-level so that they can provide stud				tunities to increas	
Maste	r's Deg	gree			5.0			5.8%			with a more rigorous program of study, which will					
Docto	rate		1		0.0			0.0% better prepare them for their choice of cared With Grant Funds. Enter the number of students in each grade,			e of career field.					
Part 2	: Stud I, proje	ents	/Tea	cher	s To E	Be Ser	wed W	ith Gr	ant Fu	nds. E	nter the i	numbe	r of stude	ents in (each	grade, by type of
	ol Type			ublic		Open-E			- 1	☐ Pri	vate Nonp	profit	☐ Privat	e For P	rofit	☐ Public Institution
00.15						<u> </u>			Stu	ıdents						
PK	K	1	T	2	3	4	5	6	7	8	9	10	11	12		Total
											90	78	96	73		337
									Tea	chers						
PK	K	1	Ţ	2	3	4	5	6	7	8	9	10	11	12		Total
											8	8	8	8		32
		·														<u> </u>
8_ W	-			-9%			SWILEY,	F	or TE/	A Use	Only	1-18-1-2			ME	W 10 10 18 3
Chang	es on t	his pa	ige h	nave b	een co	nfirmed	with:			On	this date:					
Via telephone/fax/email (circle as appropriate)					By 1	TEA staff	person:	·								

Schedule #13—Needs Assessment

County-district number or vendor ID: 031-914

Amendment # (for amendments only):

Part 1: Process Description. A needs assessment is a systematic process for identifying and prioritizing needs, with "need" defined as the difference between current achievement and desired outcome or required accomplishment. Describe your needs assessment process, including a description of how needs are prioritized. If this application is for a district level grant that will only serve specific campuses, list the name of the campus(es) to be served and why they were selected. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

NEED: Needs assessment methodology is provided and the magnitude of the problem is addressed. (10 pts)
Current Achievement: In preparation for the submission of the 2017–2018 Perkins Reserve Grant, Santa Rosa ISD utilized state and campus data from the Texas Academic Performance Report (TAPR) to determine that Santa Rosa High School, performed worse in the following categories compared to the State's averages: College Ready Graduates, Graduates in TX IHE Completing 1-Year Without Remediation, and Graduates Enrolled in a Texas Institution of Higher Education (IHE).

Needs Assessment Process: The district conducted a needs assessment process for the campus, which not only included the statistical data aforementioned in current achievement, but also included the following: At-Risk Students, Students with over 12 hours of Post-Secondary Credit, and Percentage of Teachers Who Are Professional Staff. Campus data was analyzed utilizing information gamered from the Texas Academic Performance Report (TAPR), School Report Cards (SRC), Texas Consolidated School Accountability Report (TCSR), and Texas Performance Reporting System (TPRS). Below you will find all statistical data reviewed during the preparation of this grant application, as well as, the magnitude and severity of the problems the school currently faces.

DISTRICT DEMOGRAPHICS Students with Over Teachers Who Are Graduates College Ready 12 Hours of Post-**At-Risk Students Enrolled in TX IHE Professional Staff Graduates Secondary Credit** 43.6% 40.2% 63.0% 18.0% 9.1% District 50.5% 57.5% 10.6% 50.1% 45.0% State Source: 2015-2016 TEA Texas Academic Performance Reports (TAPR)

In addition to the district conducting a local needs assessment, Santa Rosa ISD also conducted a Community Needs Assessment that demonstrates how our unequipped college and career ready students lead to the targeted area having an

increase in unemployment and a decrease in self-sustaining individuals.

NEEDS ASSESSMENT	
City	State
9.30%	4.50%
94.35%	65.75%
\$19,946	\$53,207
47.40%	64.70%
	9.30% 94.35% \$19,946

Description of how needs are prioritized: The district met with key stakeholders to review the needs assessment and to determine how to prioritize the campus' needs. During these meetings, gaps, barriers, and weaknesses were identified and key qualitative and quantitative dimensions that support prioritization were applied. The following areas were identified as areas in need: Instructional Programs - The campus is in need of additional high quality CTE teachers and programs, as well as, additional post-secondary job opportunities for students at the targeted campus. Through additional grant funding, the campus will not only provide better instructional programs for the partaking students, but also establish linkages/partnerships with industries to further prepare students to enter the workforce. This in turn will increase the number of self-sustaining individuals and lead to a decrease in the overwhelmingly large percentage of at-risk students (63%); and Equipment – Only 9.1% of the students within the targeted campus completed over 12 hours of post-secondary credit. Therefore, Santa Rosa High School is in dire need of funds that can be utilized to enhance their CTE programs and make them more appealing to the student population. By making these courses more appealing to students through the purchase of interactive equipment and software, the district will be able to increase the number of students that take enroll in Career and Technical Education courses. This increase will lead to more students graduating and either continue their post-secondary education or receiving employment in a high demand career field. Desired or required accomplishment: Through grant funding, the district will provide students with work-based learning opportunities and additional CTE Programs of Study (POS); thus, easing students transition into the workforce environment and increasing the amount of post-secondary education they receive.

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	Schedule #13—Needs Assessment (cont.)				
ari	bunty-district number or vendor ID: 031-914 Amendment # (for amendments only): Int 2: Alignment with Grant Goals and Objectives. List your top three to five needs, in rank order of assigned priority. Escribe how those needs would be effectively addressed by implementation of this grant program. Response is limited to ace provided, front side only. Use Arial font, no smaller than 10 point.				
# (Identified Need	How Implemented Grant Program Would Address			
1.	individuals who can sustain themselves after they graduate high school. The current median income for individuals within the target area is only \$19,946, which is \$10,317 less than the State's average. Specific needs have been identified and strategies have been described. (10 points)	To ensure Santa Rosa ISD can address this need, the district will target the Law Enforcement program of study. These programs of study will enable students participating in the program to occupy the following jobs as soon as they complete high school: U.S. Customs and Border Patrol, Police and Sheriff's Patrol Officers, Detectives and Criminal Investigators, and Dispatchers. The average salary of these occupations ranges from \$50,611 to \$126,569, which is already \$30,665 to \$106,623 more than the median earnings in the target area. To pursue these programs, the district will purchase state-of-the-art equipment and materials; thus, giving students the best opportunity to receive high-quality CTE instruction.			
	only 40.2% students enrolled in a Texas IHE after completing high school, which is 17.3% less than the State's average; and only 18% of the students graduated college ready which is 27% lower than the State's average of 45%. Therefore, Santa Rosa ISD understands that to address their current low-performing percentages, the district will <i>need</i> to strengthen/expand linkages with local Institutions of Higher Education (IHE) and industries.				
3.	The district needs to offer additional high-demand occupation certificates and industry-recognized credentials/certifications. Currently, Santa Rosa ISD only offers a limited number of post-secondary instruction and opportunities. This limitation leads to a decrease in CTE course interest.	Santa Rosa ISD will strengthen and expand linkages with IHEs to increase the number of post-secondary certifications and opportunities available. Hence, by offering additional opportunities, the district will increase student interest and, in turn, will increase the number of graduates who are CTE coherent. Increased coherency will assist the district in meeting its ultimate goal to prepare students to be career and college ready which ensures they address both current and future workforce needs.			
4.	to starting the grant application, high quality CTE teachers are needed for the delivery of both the existing and proposed CTE Programs.	CTE teachers will be provided with cutting-edge technology and supplies; thus, making their teaching job easier. A variety of engaging professional development seminars for curriculum solutions will be provided that will introduce teachers to various curriculum and program components.			
5.	brograms, adding 3 new CTE courses in addition to	To ensure this need is addressed, the district will hire a Technica Training Consultant with over 20 years of professional experience in curriculum implementation, to support the development and timplementation of the CTE programs of study. The Consultant will organize community and district efforts to provide guidance and support in the development and implementation of the grant.			
J	For TEA Use Only				

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-24	Schedule #14—Management Plan						
Co	Amendment # (for amendments only).						
Pa	Part 1: Staff Qualifications. List the titles of the primary project personner and any statements, experience, and any requested nvolved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested nvolved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested nvolved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested nvolved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested nvolved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested nvolved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested nvolved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested nvolved in the implementation and delivery of the program, along with desired qualifications, experience, and any requested number of the program is a second number of the program in the program is a second number of the program in the program is a second number of the program in the program is a second number of the program in the program is a second number of the p						
#			Desired Qualifications, Experience, Certifications (SP	la)			
H	Cuperintondent	Minimum of a Bachelor's Degree in Education or a related field. Experience: At least 3 years of					
					g curricular		
		on Director consulting with faculty, staff, and industry representatives in the design and design					
3.	External Implementation	At least 10 years of experience in providing high-quality professional development trainings in college and career development, as well as, assisting in the implementation of multiple CTE programs					
П	Support Principal	Minimu	n of a Bachelor's Degree in Education or a related field Experience.				
5.	Ability to offer the targeted CTE programs of study. Experience, was nave at least of your programs of study.						
			the maint chicatives of the planned project. 2000 Wi	th defined m	illestones		
ar	nd projected timeline	s. Respo	nse is limited to space provided, front side only. Use Arial font, no sn		End		
\vdash			Milestone	Begin Activity	Activity		
#	Objective		the targeted POS	12/01/2017			
	Align the district's POS with Texas identified high- demand occupations.		2. Increase the total number of students earning one or more industry	01/01/2018	08/31/2018		
11.			3. Increase CTE teacher effectiveness by directly aligning		08/31/2018		
-	Prepare students who are in CTE courses for high-demand occupations.		1. Increase the number of students who complete high school with an		1		
2			2. Increase the number of post-secondary job opportunities for	1			
			3. Increase the number of students who receive employment upon	1	1		
t			1. Increase the number of partnerships with IHEs to ensure students	1			
3	Strengthen linkage	e	2. Increase the average number of college credit hours earned per	1	_		
	number of POS off	ered.	3. Increase the number of students who are making the required	1			
H	Establish/strengthe	en.	to the state of th	01/01/2018	08/31/2018		
4	partnerships with industrie to include work-based		2. Increase the number of industry partnerships who provide a work hased learning opportunity.				
	opportunities for st	udents.	The state of on-the-in-like in-the-in-	01/01/2018	08/31/2018		
ŀ	Орронаниез тог от		1. Utilize TAPR reports to ensure the district is meeting the goals and	101/01/2018	3 08/31/2010		
Ι,	Provide evaluation	/	objectives of the grant program.	01/01/2018	8 08/31/2018		
ľ	b. feedback on the program.		Monitor grant for compliance and effective practices. Identify areas of need and establish a plan of action.	01/01/2018	8 08/31/201		
1							
	occurring between	the beg	nning and ending dates of the grant, as specified on the Notice	UI GIAIIL AV	West per		
-							

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REA #701-17-10	03; SAS #269-18 Page 18 of 34

County-district number or vendor ID: 031-914

Amendment # (for amendments only):

Part 3: Feedback and Continuous Improvement. Describe the process and procedures your organization currently has in place for monitoring the attainment of goals and objectives. Include a description of how the plan for attaining goals and objectives is adjusted when necessary and how changes are communicated to administrative staff, teachers, students, parents, and members of the community. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Procedures ensure feedback/continuous improvement in the proposed program through monitoring. (3 points) In order to solicit feedback and continuously monitor the attainment of goals and objectives, the district will ask all stakeholders to participate in surveys and questionnaires on a regular basis. In addition, the district will establish a procedure and schedule for internal monitoring that includes: Conducting student and family surveys/questionnaires to determine the quality of the programs provided; Monitoring of data entry and security procedures in order to ensure the program remains in compliance; Reviewing TAPR reports to ensure students are graduating with additional post-secondary education and career readiness; Conducting staff surveys to determine the quality of professional development being provided; and Reviewing expenditures to ensure the program is staying within budget and all activities are being implemented.

Involvement/commitment to the program is sufficient and ensures successful implementation goals, objectives, and activities. (4 points) In order to ensure that all program participants remain committed to the success of the program, the district will receive buy-in from all stakeholders, including district and campus administrators, teachers, school board members, partnering IHEs, and designated industry partners. Throughout the term of the grant, the district will continue to meet regularly with all key stakeholders to solicit feedback and modify the goals and objectives of the grant; thus, ensuring long-term support and commitment to the program.

Part 4: Sustainability and Commitment. Describe any ongoing, existing efforts that are similar or related to the planned project. How will you coordinate efforts to maximize effectiveness of grant funds? How will you ensure that all project participants remain committed to the project's success? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The program is coordinated with similar efforts using existing resources to maximize the effectiveness of grant funds. (3 points) The recent decrease in state and federal funding has made it impossible for the district to implement more CTE programs. However, the district can support the added costs that will be associated with the Perkins Reserve Grant should it be funded to include items such as: CTE personnel, utilities, building use, maintenance, technology, etc.

Moreover, to ensure that the program continues after the grant period, the district will actively look for funding sources that help support and sustain this program over an extended period of time. The district's **plan for sustainability** will include an examination of what this grant initiative aims to sustain, barriers that prevent the initiative from accomplishing its goals, fiscal constraints, and its resources. The district will help sustain this initiative after the end of the program by enforcing a sustainability plan. The sustainability plan includes the creation of a Handbook Of Operating Procedures (HOOP) and will include an active and careful examination of the following approaches to seek effective avenues to ensure that the program continues beyond the grant period: Make better use of existing resources; Maximize federal, state, and local revenue; Use of instruction, professional development, and curriculum that was implemented during the grant funding period; Create more flexibility in existing streams of funding; and Continue building public-private partnerships.

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Schedule #15—Project Evaluation

County-district number or vendor ID: 031-914

Amendment # (for amendments only):

Part 1: Evaluation Design. List the methods and processes you will use on an ongoing basis to examine the effectiveness of project strategies, including the indicators of program accomplishment that are associated with each. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

#	Evaluation Method/Process	Associated Indicator of Accomplishment		
Ovelitative Bates Student		1.	Positive feedback is received on IHE/student interaction.	
1.	Qualitative Data: Student	2.	Positive feedback is received on teachers' instruction.	
	Surveys (EVAL-2 points)	3. Positive feedback is received on Industry partner interaction with students.		
	Quantitative Data:	1.	Increase in the number of workforce-ready students.	
2.	Evaluation of Students'	2.	Report cards, classwork, and benchmarks demonstrate progress.	
	Learning	3.	Increase in average number of college credit hours earned by students.	
		1. The district's teachers and IHE staff participate in promoting the implementation		
			and adoption of the additional programs of study.	
3.	Professional	2.	Positive feedback is received on teacher surveys that question the quality and	
J.	Development Feedback		effectiveness of the professional development activities.	
		3.	Positive feedback received on surveys questioning teachers if they have the	
<u> </u>		ability to align their instruction with high-demand occupations.		
		1.	1. Increase in participation by students who are making the required progress	
4.	Classroom/Industry		towards graduation.	
**.	Observations	2.	Increase in the total number of CTE programs of study provided.	
		3.	Increase in the number of industry experiences provided to the students.	
		1.	Students are provided the instruction needed to become college/career ready.	
	Review Use of	2.	Industry/Teachers utilize both work-based and instruction-based approach to	
5. Industry/Teacher Course assist students in the transition from high school to the workfo		assist students in the transition from high school to the workforce.		
	Materials	3. Industry/Teachers provide examples to illustrate the skills they have a		
			during the grant program.	

Part 2: Data Collection and Problem Correction. Describe the processes for collecting data that are included in the evaluation design, including program-level data such as program activities and the number of participants served, and student-level academic data, including achievement results and attendance data. How are problems with project delivery to be identified and corrected throughout the project? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Methods of evaluation are clearly related to the intended results of the project. (3 points) The district will collect data that includes both program-level data and student-level academic data. This data will include performance measures and indicators of program accomplishment that are related to the intended results. A wide range of evaluation instruments will be used to identify program accomplishments, refinements, or failures. Data collected will include: Quarterly and cumulative number of activities that provide students a workforce-based ready culture; Number of industry experience hours provided to students; Number of students engaged in high-demand occupational activities; and Number of college credit hours earned by students. Evaluation design includes processes for collecting data, including program-level data. (3 points) Teachers, as well as, students will be asked to participate in surveys that will provide feedback on the instructional strategies, trainings, activities, and the industry partners trainings. Moreover, the industry partners will be required to participate in surveys designed to gauge teacher participation, level of involvement, and the quality of instruction that is being provided. Classroom observations will also be conducted on a regular basis in order to determine whether the trainings are having a positive impact on the teachers' ability to engage students, increase productivity, and improve student outcomes. Finally, the district will review student achievement results and attendance data, as well as, test results, report cards, graded classwork, and TAPR reports to determine an increase in student academics. Formative evaluation is outlined and addressed throughout the grant project. (2 points) Data collected will allow the district, industry partners, and contracted consultants the ability to determine whether the high-demand occupational development trainings are positively impacting the students and teachers. Problems identified and corrected: As needed, areas of concern will be discussed and modifications will be made regularly to the proposed plan.

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exas Education Agency	Standard Application System (SAS)
Schedule #17—Responses to 1	EA Program Requirements
County-district number or vendor ID: 031-914	Amendment # (for amendments only):
TEA Program Requirement 1: Explain how the project identified of study in partnership with the local workforce development be Use Arial font, no smaller than 10 point. Applicants applying for Focus Areas 1, 2, or 3 must addressed in the project identified to the project identified in the project identi	eard. Response is limited to space provided, front side only. ss this question.
Santa Rosa ISD utilized the Texas Career Check website provi Customs and Border Patrol, Police and Sheriff's Patrol Officer Dispatchers, and Lawyers as high-demand occupations.	ded in the Perkins Reserve Grant guidelines to identify U.S. s, Security Officers, Detectives and Criminal Investigators,
To demonstrate the partnership Santa Rosa ISD has with the loa signed letter of support that discusses the need for trained in that the district has full support of the local workforce board, the district and local industries with similar training needs; thus, in right after high school.	dividuals within these occupations (20 pts). Due to the fact he board will be able to facilitate partnerships between the
Therefore, to ensure the district's students will be ready for a Rosa ISD will offer a new Law Enforcement Program of Study that the curriculum provided will be appropriately aligned to make (Assurance 2).	(POS). Offering both of these programs of study assures

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Schedule #17—Responses to TEA Program Requirements

County-district number or vendor ID: 031-914

Amendment # (for amendments only):

TEA Program Requirement 2: Describe how you will design at least one program of study that spans secondary and postsecondary education and includes an appropriate sequence of courses that are aligned with high-demand occupations identified by local regional workforce board. The program of study should build in rigor as students progress through high school. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Applicants applying for Focus Areas 1, 2, or 3 must address this question.

Santa Rosa ISD assures that within 90 days of the grant start date, they will submit a Memorandum of Understanding (MOU) to TEA detailing the relationship between a dual credit partner, the district, and the industry partners (Assurance 4). Ensuring there is joint decision making during the program will enable planning and implementation of a coherent grant program across all partnering institutions.

Additionally, the district will create a crosswalk that identifies the required coursework to be completed and all other aspects that factor into being college and career ready by addressing the following criteria of each student: academic support, social support, college readiness, and college access. The district plans to address these subjects in the following manner:

Academic Support: The district will provide a personalized learning environment by creating a seamless curriculum between the high school, the Institution of Higher Education, and the industries that the district plans to establish linkages with. The campus will also provide a work-based experience for its students through rigorous, purposeful, and responsive instruction with an emphasis on leadership and relationship development. The Counselor will meet with the students throughout the year to discuss what courses the student has currently taken, as well as, identify the coursework that needs to be completed to ensure they stay on their selected career pathway. In order to ensure that students feel comfortable and are successful in their classroom and coursework, the high school will implement strategies that will help develop a personalized learning environment. For example, if a student is not performing at the required level in two or more college courses, the Principal and Counselor will personally meet with the student to identify the reason for the student's low performance. This will occur after each 3-week progress reporting period and after each 6-week report card distribution.

Social Support: The social and emotional support of the students will be crucial to maintain in order to improve attendance and ensure academic success. The campus will ensure it provides continuous social and emotional support to the students by assigning them to a specific Counselor working at their campus, along with developing a Personalized Learning Community (PLC). This will be developed by offering individualized career and course planning to all students, setting up individual graduation plans, assisting in personal or family matters, and providing social and emotional advisement.

College Readiness: The campus will provide students with a variety of college readiness services including, but not limited to: Texas Success Initiative Assessment (TSIA); academic planning for college; college exploration and selection; college admission; assistance with financial aid applications; SAT/ACT and TSI preparation; and transitional services from high school to college enrollment. These services will be provided by the district and UTRGV to encourage college planning and provide guidance through the college admission and financial aid processes.

College Access: The campus' students will be issued a college Student Identification Card, which will enable students to log into UTRGV's student portal. The student portal will provide the district's students with the following items through their corresponding student portal: instruction, online interaction, educational assessment, assignment due dates, and a pathway for students to stay up-to-date with their grades in each course.

To ensure the offered programs of study are aligned with the needs of the local workforce board, Santa Rosa ISD utilized the Texas Workforce Commission website to determine that the following occupations are currently in high demand with a total of 3,679 job openings in the State of Texas: Police and Sheriff's Patrol Officers, Security Officers, Detectives and Criminal Investigators, Dispatchers, and Lawyers. This is perfect for the grant program since you must receive education in the program of study to become employed under any of these occupations.

Moreover, due to the fact that there will not only be collaboration between the local workforce board, but an industry partners as well, Santa Rosa ISD assures that there will be development and implementation of high-demand industry experiences. Some of these experiences include, but are not limited to: mentorship programs, internships, externships, and/or apprenticeships (20 pts). These experiences will expose participating students to applied learning and real-world work activities in the identified high-demand occupations (Assurance 3).

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Schedule #17—Responses to TEA Program Requirements

County-district number or vendor ID: 031-914

Amendment # (for amendments only):

TEA Program Requirement 3: Provide a sample crosswalk that identifies postsecondary coursework that would be required of a student in the program of study in order to complete a certificate or receive an associate's degree from the partnering general academic teaching institution(s) within two to three years of graduating from high school. The crosswalk may also demonstrate how the project can lead to a bachelor's degree. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Applicants applying for Focus Areas 1, 2, or 3 must address this question.

The district's goal is to provide students with the opportunity to receive a high-demand industry certificate/license from the partnering general academic teaching institution(s) while still in high school. In order to do so, the district will provide a crosswalk that identifies post-secondary coursework required by the student. A sample crosswalk for the Criminal Justice Program of Study from University of Texas Rio Grande Valley (UTRGV) can be seen below:

UTRGV COUR	SE CROSSWALK
High School Course Name	IHE Course Name
Communication	Communication (2 Courses – 6 SCH)
English III A/B	• ENGL 1301
• English IV A/B	• ENGL 1302
Mathematics	Mathematics (1 Course – 3 SCH)
Algebra II A/B	• MATH 1314
Statistics A/B	• MATH 1342
Pre-Calculus A/B (Pre-Requisite – MATH 1314)	• MATH 2412
Calculus A/B (Pre-Requisite – MATH 2414)	• MATH 2413
Life and Physical Sciences	Life and Physical Sciences (2 Courses – 3 SCH)
Biology A	• BIOL 1406
Biology B	• BIOL 1407
Chemistry A	CHEM 1311
Chemistry B	CHEM 1312
Physics A/B A	• PHYS 1401
Physics A/B B	• PHYS 1402
Physics/Astronomy	• ASTR 1401 2 SCH
Language, Philosophy, and Culture	Language, Philosophy, and Culture (1 Course – 3 SCH)
Literary Genres	• ENGL 2341
Creative Arts	Creative Arts (1 Course – 3 SCH)
Art Appreciation	• ARTS 1301
Music Appreciation	• MUSI 1306
American History	American History (2 Courses – 6 SCH)
U.S. History A	• HIST 1301
 U.S. History B 	• HIST 1302
Government/Political Science	Government/Political Science (2 Courses – 6 SCH)
U.S. Government	• POLS 2305
 U.S. Government II 	• POLS 2306
Social and Behavioral Sciences	Social and Behavioral Sciences (1 Course – 3 SCH)
 Sociology 	• SOCI 1301
 Psychology 	• PSYC 2301
• Economics	ECON 2301 Figure Continue (6 SCH Required)
Integrative/Experiential Learning Option	Integrative/Experiential Learning Option (6 SCH Required)
Communication	• COMM 1311, 1315

In conclusion, Santa Rosa ISD has attached a specific crosswalk that details each individual class that students need to take in order to complete the targeted program of study. Having both a crosswalk in place, as well as, the detailed plan above which covers all aspects of a student entering into college, will ensure the district's students are put into a position to succeed at their coursework and after they graduate high school.

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RFA #701-17-103; SAS #269-18 2017-2018 Perkins Reserve Grant

exas Education Agency	Standard Application System (SAS)
Schedule #17—Responses to TEA Program	m Requirements (cont.)
County-district number or vendor ID: 031-914 TEA Program Requirement 4: Identify the partner organizations that space provided, front side only. Use Arial font, no smaller than 10 points	Amendment # (for amendments only): will help carry out the grant. Response is limited to t. Applicants applying for Focus Areas 1, 2, or 3
must address this question. To ensure each facet of the Perkins Reserve Grant is addressed and program, Santa Rosa ISD will enter into partnerships with mu Institutions of Higher Education (IHEs), and Industry Partners. Below if the grant program:	mnie amanizalions. These organizations vory nom
IHE: University of Texas Rio Grande Valley (UTRGV)	
Industry Partners: Santa Rosa ISD Police Department, City of San Sheriff Department	
Santa Rosa ISD will partner with IHEs and industries to ensure studer currently in high-demand to ensure that the development and impler Therefore, these partnerships will give Santa Rosa ISD the best chaprogram.	Devision of the collicionation is seeded in
TEA Program Requirement 5: Identify at least one industry partner the relevant and frequent industry experiences for students participating in front side only. Use Arial font, no smaller than 10 point. Applicants a this question.	pplying for Focus Areas 1, 2, or 3 must address
The district will partner with UTRGV, Santa Rosa ISD Police Department Cameron County Sheriff Department to assist with curriculum develor industry experiences for participating students. These partnering inducurriculum in order to ensure that the curriculum is appropriately align	ustries will actively participate in the development of ned to career pathways that are in high-demand.
Not only will these partnerships offer students academic instruction nontraditional fields, but also on-the-job training through internshiprograms. Having both quality academic instruction, as well as, workforce ready as soon as they graduate high school.	itis externatios, applicatiossinpo, one maintain-

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Schedule #17—Responses to	TEA	Program	Requirements
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County-district number or vendor ID: 031-914

Amendment # (for amendments only):

TEA Program Requirement 6: Propose a sustainability plan to ensure that the school(s) will continue to meet the goals of the grant program after the end of the grant program. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Applicants applying for Focus Areas 1, 2, or 3 must address this question.

To ensure the district will continue to meet the goals of the grant program after funding has come to an end, the district has proposed a sustainability plan which includes a careful examination of what this grant initiative aims to sustain, barriers that prevent the initiative from accomplishing its goals, fiscal constraints, and its current resources.

The sustainability plan includes the creation of a Handbook Of Operating Procedures (HOOP) and will include an active and careful examination of the following approaches to seek effective avenues and to ensure the program continues beyond the grant funding period: Make better use of existing resources; Maximize federal, state, and local revenue; Determine use of instruction, professional development, and curriculum that was created during the Perkins Reserve Grant Program; Create more flexibility in existing funding streams; and Continue building public-private partnerships.

Moreover, in order to ensure all program participants remain committed to the continuous success of the program, the district has ensured they received buy-in from all participants, including administration, teachers, students, and partnering organizations. Throughout the term of the grant, Santa Rosa ISD will continue to meet quarterly with stakeholders such as the board, collaborators, and partners to solicit feedback and modify the goals and objectives of the grant; thus, ensuring long-term commitment to the program, as well as, the ability to continue to meet the goals of the grant program after funding has come to an end.

The proposal was organized and completed according to grant instructions. All provisions, statutory and program requirements, as well as, the evaluation rubric questions were answered in their appropriate section. (Application is organized and completed according to instructions-5 points)

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County-district number o		Amendment # (for amendments only):
EA Program Require artnership with postsect pot no smaller than 10 in	ment 7: List capstone industry ce ondary, industry, or other LEAs. Res	ertifications and programs of study that were identified in ponse is limited to space provided, front side only. Use Arial question.
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s Education Agency		
Schedule #17—Responses to	TEA Program Requirements	
County-district number or vendor ID: 031-914 FEA Program Requirement 8: Explain how the awarding of brogram. Response is limited to space provided, front side or Applicants applying for Focus Area 4 must address this	Amendment # (for amendments only): f a Perkins Reserve Grant will complement the existing CTE nly. Use Arial font, no smaller than 10 point. question.	
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0.0	Schedule #18—Equitable Access and	Participat	ion		
County-	District Number or Vendor ID: 031-914 An	nendment n	umber (for a	mendments o	nly):
No Bar					
#	No Barriers		Students	Teachers	Others
000	The applicant assures that no barriers exist to equitable acceparticipation for any groups	cess and			
Barrier	: Gender-Specific Bias				045
#	Strategies for Gender-Specific Bias		Students	Teachers	Others
A01	Expand opportunities for historically underrepresented group participate	s to fully			
A02	Provide staff development on eliminating gender bias				
A03	Ensure strategies and materials used with students do not promo bias				
A04	Develop and implement a plan to eliminate existing discrimination of the basis of gender				
A05	Ensure compliance with the requirements in Title IX of the Amendments of 1972, which prohibits discrimination on the basis	or genuer			
A06	Ensure students and parents are fully informed of their responsibilities with regard to participation in the program	ights and			
A99					
	r: Cultural, Linguistic, or Economic Diversity	·			
#	Strategies for Cultural, Linguistic, or Economic Diver	sity	Students	Teachers	Others
B01	Provide program information/materials in home language				
B02	Provide interpreter/translator at program activities		×		
B03	Increase awareness and appreciation of cultural and linguisti through a variety of activities, publications, etc.	c diversity			
B04	Communicate to students, teachers, and other program benef appreciation of students' and families' linguistic and cultural back	iciaries an kgrounds			
B05	Develop/maintain community involvement/participation in activities				
B06	Provide staff development on effective teaching strategies populations	for diverse			
B07	Ensure staff development is sensitive to cultural and linguistic and communicates an appreciation for diversity	differences			
B08	Seek technical assistance from education service center assistance center, Title I, Part A school support team, or other	, technical provider			
B09	Provide parenting training				
B10	Provide a parent/family center				
	Involve parents from a variety of backgrounds in decision maki	ng			\boxtimes
B11	mitorio parametra de la companya del companya de la companya del companya de la c		'		

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	Schedule #18—Equitable Access and Participation (cont.)					
County	County-District Number or Vendor ID: 031-914 Amendment number (for amendments only):					
Barrier	: Cultural, Linguistic, or Economic Diversity (cont.)					
#	Strategies for Cultural, Linguistic, or Economic Diversity	Students	Teachers	Others		
B12	Offer "flexible" opportunities for parent involvement including home learning activities and other activities that don't require parents to come to the school					
B13	Provide child care for parents participating in school activities					
B14	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities					
B15	Provide adult education, including high school equivalency (HSE) and/or ESL classes, or family literacy program					
B16	Offer computer literacy courses for parents and other program beneficiaries					
B17	Conduct an outreach program for traditionally "hard to reach" parents					
B18	Coordinate with community centers/programs					
B19	Seek collaboration/assistance from business, industry, or institutions of		\boxtimes	<u>⊠</u>		
B20	Develop and implement a plan to eliminate existing discrimination and the effects of past discrimination on the basis of race, national origin, and color					
B21	Ensure compliance with the requirements in Title VI of the Civil Rights Act of 1964, which prohibits discrimination on the basis of race, national origin, and color					
B22	Ensure students, teachers, and other program beneficiaries are informed of their rights and responsibilities with regard to participation in the program					
B23	Provide mediation training on a regular basis to assist in resolving disputes and complaints					
B99						
Barrie	r: Gang-Related Activities					
#	Strategies for Gang-Related Activities	Students	Teachers	Others		
C01	Provide early intervention					
C02	Provide counseling		<u> </u>			
C03	Conduct home visits by staff					
C04	Provide flexibility in scheduling activities					
C05	Recruit volunteers to assist in promoting gang-free communities					
C06	Provide mentor program					
C07	Provide before/after school recreational, instructional, cultural, or artistic programs/activities					

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	Schedule #18—Equitable Access and Pa	rticipation	(cont.)		-1-44
	-District Number of Verteer i.e. co. c.	nendment n	umber (for al	mendments o	niy).
Barrier	: Gang-Related Activities (cont.)		0. 1 .1-	Tanahara	Others
#	Strategies for Gang-Related Activities		Students	Teachers	
C08	Provide community service programs/activities				
C09	Conduct parent/teacher conferences				
C10	Strengthen school/parent compacts				
C11	Establish collaborations with law enforcement agencies				
C12	Provide conflict resolution/peer mediation strategies/programs				
C13	Seek collaboration/assistance from business, industry, or inst				
C14	Provide training/information to teachers, school staff, and parer with gang-related issues	nts to deal			
C99					
Barrie	r: Drug-Related Activities				0.11
#	Strategies for Drug-Related Activities		Students	Teachers	Others
D01	Provide early identification/intervention				
D02	Provide counseling				
D03	Conduct home visits by staff				
D04	Recruit volunteers to assist in promoting drug-free sci	nools and			
D05	Provide mentor program				
D06	Provide before/after school recreational, instructional, cultural programs/activities	, or artistic			
D07	Provide community service programs/activities				
D08	Provide comprehensive health education programs				
D09	Conduct parent/teacher conferences				
D10	Establish school/parent compacts				
D11	Develop/maintain community collaborations				
D12	Provide conflict resolution/peer mediation strategies/programs				
D12	Seek collaboration/assistance from business, industry, or inshigher education	stitutions of			
D14	Provide training/information to teachers, school staff, and pare	ents to deal			
D99					
ļ	er: Visual Impairments				
#	Strategies for Visual Impairments		Students	Teachers	Others
	Provide early identification and intervention				
	to the formation in Proille				
E02	Provide program materials/imormation in Signature				
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	RFA #701-17-103; SAS #26	9-18			Page 30 of 3

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	Schedule #18—Equitable Access	and Participation	(cont.)		=1, ()
	-District Number or Vendor ID: 031-914	Amendment n	umber (for a	mendments o	nıy):
Barrier	: Visual Impairments		- · · · ·		Others
#	Strategies for Visual Impairments		Students	Teachers	Others
E03	Provide program materials/information in large type				
E04	Provide program materials/information in digital/audio fo	rmats			
E05	Provide staff development on effective teaching strainment	ategies for visual			
E06	Provide training for parents				
E07	Format materials/information published on the in accessibility	nternet for ADA			
E99					
Barrie	r: Hearing Impairments				
#	Strategies for Hearing Impairments				
F01	Provide early identification and intervention				
F02	Provide interpreters at program activities				
F03	Provide captioned video material				
F04	Provide program materials and information in visual form	nat			
F05	TDD/ I				🗆
F06	Provide staff development on effective teaching stratimpairment	tegies for hearing			
F07					🗆
F99					
Barrie	r: Learning Disabilities	(5)			
#	Strategies for Learning Disabilities		Students	Teachers	Others
G01	Provide early identification and intervention				
G02	Expand tutorial/mentor programs				
G03	Provide staff development in identification practices and strategies	d effective teaching			
G04	Provide training for parents in early identification and in	tervention			
G99					
	er: Other Physical Disabilities or Constraints				
#	Strategies for Other Physical Disabilities or (Constraints	Students	Teachers	Others
# H01	Develop and implement a plan to achieve full participati other physical disabilities or constraints	on by students with			
H02	Other physical disabilities of constraints				
H03					
H99					
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	Schedule #18—Equitable Access and Participation (cont.)					
County	County-District Number or Vendor ID: 031-914 Amendment number (for amendments only):					
	: Inaccessible Physical Structures					
#	Strategies for Inaccessible Physical Structures		Students	Teachers	Others	
J01	Develop and implement a plan to achieve full participation by students other physical disabilities/constraints	with				
J02	Ensure all physical structures are accessible				<u>_</u>	
J99						
Barrier	r: Absenteeism/Truancy				-	
#	Strategies for Absenteeism/Truancy		Students	Teachers	Others	
K01	Provide early identification/intervention					
K02	Develop and implement a truancy intervention plan		\boxtimes		\boxtimes	
K03	Conduct home visits by staff					
K04	Recruit volunteers to assist in promoting school attendance					
K05	Provide mentor program					
K06	Provide before/after school recreational or educational activities					
K07	Conduct parent/teacher conferences				<u> </u>	
K08	Strengthen school/parent compacts					
K09	Develop/maintain community collaborations					
K10	Coordinate with health and social services agencies					
K11	Coordinate with the juvenile justice system					
K12	Seek collaboration/assistance from business, industry, or institution higher education	ns of				
K99						
	er: High Mobility Rates					
#	Strategies for High Mobility Rates		Students	Teachers	Others	
L01	Coordinate with social services agencies					
L02	Establish collaborations with parents of highly mobile families					
L03	Establish/maintain timely record transfer system					
L99						
Barrier: Lack of Support from Parents						
#	Strategies for Lack of Support from Parents		Students	Teachers	Others	
M01	Develop and implement a plan to increase support from parents					
M02	Conduct home visits by staff					
				_		

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Schedule #18—Equitable Access and Participation (cont.)					
	County-District Number or Vendor ID: 031-914 Amendment number (for amendments only):				
Barrie	: Lack of Support from Parents (cont.)				
#	Strategies for Lack of Support from Parents	Students	Teachers	Others	
M03	Recruit volunteers to actively participate in school activities				
M04	Conduct parent/teacher conferences				
M05	Establish school/parent compacts				
M06	Provide parenting training				
M07	Provide a parent/family center				
M08	Provide program materials/information in home language				
M09	Involve parents from a variety of backgrounds in school decision making				
M10	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school				
M11	Provide child care for parents participating in school activities				
M12	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities				
M13	Provide adult education, including HSE and/or ESL classes, or family literacy program				
M14	Conduct an outreach program for traditionally "hard to reach" parents				
M15	Facilitate school health advisory councils four times a year				
M99					
Barrie	r: Shortage of Qualified Personnel				
#	Strategies for Shortage of Qualified Personnel	Students	Teachers	Others	
N01	Develop and implement a plan to recruit and retain qualified personnel		\boxtimes		
N02	Recruit and retain personnel from a variety of racial, ethnic, and language minority groups				
N03	Provide mentor program for new personnel		\boxtimes	\square	
N04	Provide intern program for new personnel				
N05	Provide an induction program for new personnel		\boxtimes	\boxtimes	
N06	Provide professional development in a variety of formats for personnel		\boxtimes	\boxtimes	
N07	Collaborate with colleges/universities with teacher preparation programs			\boxtimes	
N99					
Barrie	Barrier: Lack of Knowledge Regarding Program Benefits				
#	Strategies for Lack of Knowledge Regarding Program Benefits	Students	Teachers	Others	
P01	Develop and implement a plan to inform program beneficiaries of program activities and benefits				
P02	Publish newsletter/brochures to inform program beneficiaries of activities and benefits			\boxtimes	

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	Schedule #18—Equitable Access and Participation (cont.)				
		number (for a	amendments	only):	
	r: Lack of Knowledge Regarding Program Benefits (cont.)				
#	Strategies for Lack of Knowledge Regarding Program Benefits	Students	Teachers	Others	
P03	Provide announcements to local radio stations, newspapers, and appropriate electronic media about program activities/benefits				
P99					
Barrie	r: Lack of Transportation to Program Activities				
#	Strategies for Lack of Transportation	Students	Teachers	Others	
Q01	Provide transportation for parents and other program beneficiaries to activities				
Q02	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school				
Q03	Conduct program activities in community centers and other neighborhood locations				
Q99					
Barrie	r: Other Barriers		•		
#	Strategies for Other Barriers	Students	Teachers	Others	
Z 99					
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